645201

 $(10 \times 1 = 10)$

M.B.A. DEGREE EXAMINATION, APRIL – 2025.

Second Semester

Tourism Management

BUSINESS LAW

(CBCS - 2022 onwards)

Time: 3 Hours Maximum: 75 Marks

Answer all the following questions type questions by choosing the correct option.

Part A

- 1. Which one of the following is the void contract? (CO1, K1)
 - (a) Unilateral contract
 - (b) A contract which cause to the enforceable by law
 - (c) Implied contract
 - (d) Express contract
- 2. Arrange the following in order of their manifestation (CO1, K1)
 - (i) Offer
- (ii) Acceptance
- (iii) Breach of contract (iv) Contract
- (a) (i), (ii), (iii) and (iv)
- (b) (i), (ii), (iv) and (iii)
- (c) (ii), (iii), (i) and (iv)
- (d) (i), (iv), (iii) and (ii)
- 3. In contract of indemnity must be

(CO2, K2)

- (a) Lawful consideration and object
 - (b) Five parties
 - (c) Implied consideration
 - (d) Agreement without consideration

	(a)	Contingent contra	act					
	(b)	Standard from contract						
	(c)	Wagering contract						
	(d)	Agreement enforce	ceable	by law				
5.	Good	ds may be ———	 .		(CO3, K2)			
	(a)	Future	(b)	Contingent				
	(c)	Existing	(d)	All the above				
6.	The	sales of goods Act,	1930	came into force of	on (CO3, K2)			
	(a)							
	(b)							
	(c)	1st day of July 1930						
	(d)	$1^{ m st}$ day of June 19	930					
7.	When does consignee may file his protest against the carrier for loss or damage of goods known only upon opening the package? (CO4, K1)							
	(a)	At the time of receipt of goods						
	(b)	Three days from delivery						
	(c)	Within 24 hours after receipt						
	(d)	Seven days form	receip	ot				
8.	A co	A contract of Marine insurance is contract of (CO4, K1)						
	(a)	Indemnity	(b)	Agency				
	(c)	Pledge	(d)	Hypothecation				
9.	It is the ———— responsibility to the involved to ensure that the high risk activities are performed in the safest manner. (CO5, K2)							
	(a)	Management						
	(b)	The company who	o supp	plies the entertai	nment			
	(c)	Security						
	(d)	Front desk emplo	yees					
			2		R2923			

(CO2, K2)

4.

A contract of insurance is

10.		at is the safety features that can present a fire in a st room? (CO5, K2)
	(a)	Fire Extinguisher (b) Fire exit chart
	(c)	Smoke detector (d) Sprinkler system
		Part B $(5 \times 5 = 25)$
	Ans	wer all questions not more than 500 words each.
11.	(a)	Describe the legal requirements for consideration. (CO1, K1)
		Or
	(b)	What is a Quasi contract? (CO1, K1)
12.	(a)	Briefly explain the duties of agent. (CO2, K2)
		Or
	(b)	Explain the essential elements of a contract of guarantee. (CO2, K2)
13.	(a)	Distinguish between the future goods and contingent goods. (CO3, K2)
		Or
	(b)	Explain in detail unfair trade practices. (CO3, K2)
14.	(a)	Describe the obligations and liabilities of carriage of goods by sea. (CO4, K1)
		Or
	(b)	What are the rights of a common carrier? (CO4, K1)
15.	(a)	Explain the measure taken by the Taj hotels to insure the life safety and security of their hotel guest. (CO5, K2)
		Or
	(b)	Explain the importance of security department of the hotel. (CO5, K2)
		$\mathbf{R2923}$

Part C

 $(5 \times 8 = 40)$

Answer all questions not more than 1,000 words each.

16. (a) To form a valid contract, there must be a lawful offer and a lawful acceptance of that offer. Define the statement with suitable example. (CO1, K1)

Or

- (b) Give a detailed account of a contingent contract. (CO1, K1)
- 17. (a) Explain the principal agent relationship and how it functions. (CO2, K2)

Or

- (b) Differentiate between indemnity and guarantee and elaborate their features. (CO2, K2)
- 18. (a) Outline the inceptions to the doctrine of Caveat Emptor where the seller may be held accountable for certain issues or misrepresentations. (CO3, K2)

Or

- (b) Explain in detail rules pertaining to the delivery of goods. (CO3, K2)
- 19. (a) What is the purpose of the carriage by Air Act enacted in 1972? (CO4, K1)

Or

- (b) Describe the multi modal transport document. (CO4, K1)
- 20. (a) Explain in detail the roles and responsibilities of the crisis management team. (CO5, K2)

Or

(b) Explain the types of emergency situations encountered in hotels. (CO5, K2)

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M.B.A. DEGREE EXAMINATION, APRIL - 2025.

Second Semester

Tourism Management

HOSPITALITY MANAGEMENT

(CBCS - 2022 onwards)

Time: 3 Hours Maximum: 75 Marks

Part A $(10 \times 1 = 10)$

Answer **all** the following objective type questions by choosing the correct option.

- 1. How does the supply chain in the UK differ from Europe in the hospitality sector? (CO1, K3)
 - (a) Europe relies more on local suppliers
 - (b) The UK emphasises global sourcing
 - (c) Both regions follow the same supply chain
 - (d) The UK prioritises small-scale suppliers
- 2. What factors contribute to the popularity of caravan and camping accommodations within the leisure industry?

(CO2, K3)

- (a) Urbanisation trends
- (b) Desire for an experience
- (c) Lack of alternative accommodating
- (d) Economic constraints

tel management? Minimising com Modifying servi Maximising ope Reducing custor hich legislation is e safety of workers Food safety legi	e of ide npetition ices to s erationa mer dive primar s in the a islation g legisla	Economic constraints ntifying market segments i						
Maintenance contact is the purpose tel management? Minimising community Maximising operations are ducing custom thich legislation is a safety of workers Food safety legional custom to the safety of workers are safety legional custom to the safety legion to the safety legional custom to the safety of workers are safety of workers.	e of ide npetition ices to s erationa mer dive primar s in the a islation g legisla	Economic constraints ntifying market segments i						
tel management? Minimising com Modifying servi Maximising ope Reducing custor hich legislation is e safety of workers Food safety legion	npetition ices to se erationa mer dive primar s in the a islation g legisla	(CO3, K2 n pecific groups al costs ersity rily concerned with ensuring accommodation industry? (CO2, K3						
Modifying servi Maximising ope Reducing custor hich legislation is e safety of workers Food safety legit Liquor licensing	erational mer diversion the a sin the a sin the a single gisla	pecific groups al costs ersity rily concerned with ensurin accommodation industry? (CO2, Ka						
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e safety of workers Food safety legi Liquor licensing	s in the a islation g legisla	accommodation industry? (CO2, K3						
Liquor licensing	g legisla	ation						
•		ation						
Health and safe		Liquor licensing legislation						
	ety at w	ork						
Planning legisla	ation							
aspect of financial control is crucial in accommodation operations for maintaining profitability. (CO3, K3)								
Cost control								
Guest discounts								
Expensive marl	Expensive marketing							
Luxurious ame	nities							
Which term is used to describe significant players in the catering market? (CO2, K2)								
Minor operators	s (b)	Niche operators						
Major operators	s (d)	Independent operators						
	2	R2924						
)))	aspect commodation operator aspect commodation operator aspect control aspect con	aspect of fine commodation operations for commodation operators (b) as a spect of commodation operators (c) major operators (d)						

8.	The	contract catering industry is primari	ly concerned
	with		(CO2, K2)
	(a)	Culinary education	
	(b)	Food safety regulation	
	(c)	Providing meals to organisations	
	(d)	Consumer dietary preferences	
9.	The	term associated with the systematic	c process of
	maii	ntaining desired quality standards in	brewing is
		 .	(CO3, K2)
	(a)	Environmental sustainability	
	(b)	Total Quality Management (TQM)	
	(c)	Computer Reservation Systems (CRS)	
	(d)	Quality Control	
10.	How	do environment issues impact the brew	ing industry?
			(CO2, K3)
	(a)	They lead to increased production costs	
	(b)	The enhance product innovation	
	(c)	They have no significant impact on the	industry
	(d)	They reduce the need for quality assura	ance
		3	R2924

Answer all questions not more than 500 words each.

11. (a) Compare the industrial supply chains in the hospitality sector between the UK and Europe and explain its impacts. (CO1, K2)

Or

- (b) Examine the significance of other activities within the hospitality and leisure industry, such as caravan and camping. (CO1, K2)
- 12. (a) Interpret the significance of identifying market segments in hotel management. (CO2, K2)

Or

- (b) Outline the role of human resource management in hotel operations. (CO2, K2)
- 13. (a) Describe the importance of the rooms division in accommodation operations. (CO3, K1)

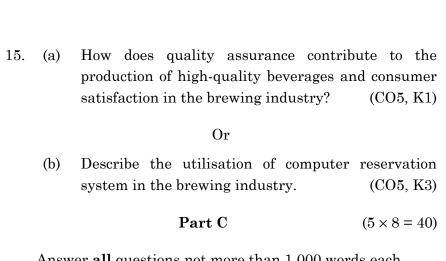
Or

- (b) How do marketing strategies impact the overall success and branding of a hospitality establishment? (CO4, K1)
- 14. (a) Explain the role of food and beverage management in the fast-food industry. (CO4, K2)

Or

(b) Examine the background and history of the contract and catering industry. (CO4, K2)

R2924



Answer all questions not more than 1,000 words each.

16. (a) Summarise the profile of the accommodation and (CO1, K2) leisure industry.

Or

- (b) Explore the historical background of accommodation operation in UK and Europe. (CO3, K2)
- 17. Interpret the importance of market segmentation (a) strategies in hotel management. (CO4, K2)

Or

- (b) How does strategic management contribute to the long-term success and competitiveness of hotels? (CO2, K2)
- 18. What is the role of human resource management in (a) accommodation operations? (CO3, K1)

Or

How does accommodation operations plan health (b) and safety at work? (CO3, K1)

R2924

19. (a) Examine the background and history of the contract catering industry. (CO4, K2)

Or

- (b) Evaluate the relationship between industry supply and trends in the restaurant and fast-food industry. (CO4, K2)
- 20. (a) Assess the utilisation of computer reservation systems in the brewing industry. (CO5, K2)

Or

(b) Elaborate on the role of total quality management (TQM) in the brewing industry. (CO5, K4)

M.B.A. DEGREE EXAMINATION, APRIL - 2025

Second Semester

Tourism Management

STRATEGIC TOURISM MANAGEMENT

(CBCS - 2022 onwards)

		(CBCS - 2022	OHV	varus)			
Tin	ne : 3 H	lours	Maximum : 75 Mar				
		Part A			($(10 \times 1 = 10)$	
Ar	nswer a	all the following objective the correct			ns b	y choosing	
1.	anal	is the primaytical skill?	ary	purpose	of	developing (CO1, K2)	
	(a)	Memorization of facts					
	(b)	Enhancing critical thir	ıkinş	g			
	(c)	Speed of decision-mak	ing				
	(d)	Socializing with peers					
2.		type of stra ism business by acqu rent stages of the produ	iirin	g similar	bu	-	
	(a)	Diversification					
	(b)	Market Penetration					
	(c)	Vertical Integration					
	(d)	Market Development					

	is the key focus of the Resource–Based View	
(RB	V) in internal analysis? (CO2, K2))
(a)	Internal strengths and resources	
(b)	External opportunities	
(c)	Competitive rivalry	
(d)	Market trends	
	type of business policy focuses on employee)
cond	duct and expectations. (CO2, K2))
(a)	Marketing Policies	
(b)	Financial Policies	
(c)	Ignoring Policies	
(d)	Human Resource Policies	
	ch of the following is a key consideration in nulating business level strategies? (CO3, K1)	
(a)	Understanding customes needs and preferences	
(b)	Ignoring competition	
(c)	Maximizing short-term profits	
(d)	Focusing only on internal processes	
	is the primary focus of business—level	l
stra	tegies. (CO3, K1))
(a)	Corporate governance	
(b)	Industry analysis	
(c)	Division of Labor	
(d)	Gaining competitive advantage	

7.		t does the GE business screen assess to make regic decision? (CO4, K1)						
	(a)	Only financial factors						
	(b)	Both industry attractiveness and business strength						
	(c)	Only product–market factors						
	(d)	Internal processes only						
8.		is the first step in the strategic						
	impl	ementation process. (CO4, K1)						
	(a)	Strategic evaluation						
	(b)	Strategic formulation						
	(c)	Strategic control						
	(d)	Strategic planning						
9.	Wha	t does Economic Value Added (EVA) measure? (CO5, K6)						
	(a)	Only accounting profits						
	(b)	Shareholder wealth creation						
	(c)	Employee satisfaction						
	(d)	Ignoring financial metrics						
10.		is the primary purpose of strategic						
	evaluation and control. (CO5, K6)							
	(a)	Maximizing short-term profits						
	(b)	Ignoring market trends						
	(c)	Ensuring strategic goals are met						
	(d)	Aligning Organizational structure						
		3 R2925						

Answer all questions not more than 500 words each.

11. (a) Differentiate between the role and skills of top management in strategic decision – making. (CO1, K2)

Or

- (b) How does crafting a strategy differ from setting objectives? (CO1, K2)
- 12. (a) Explain how the Resource–Based View (RBV) can be used to identify and leverage organizational strengths. (CO2, K2)

Or

- (b) Describe the key elements involved in environmental scanning. (CO2, K2)
- 13. (a) Describe the process of formulating, business level strategies highlighting the key factors to consider. (CO3, K1)

Or

- (b) How does market segmentation contribute to the success of a marketing strategy? (CO3, K1)
- 14. (a) Discuss how the GE Business screen assists in strategic decision—making for diversified businesses. (CO4, K1)

Or

(b) Explain with example of businesses that would fall into each quadrant of Hofer's product Market Mix. (CO4, K1)

R2925

15. (a) Discuss the challenges organizations may face when implementing an ERP System and how these challenges can be mitigated. (CO5, K6)

Or

(b) Analyze the applicability of Michael Parter's generic strategies in different industries with examples. (CO5, K6)

Part C $(5 \times 8 = 40)$

Answer all questions not more than 1000 words each.

16. (a) Explain the significance of setting objectives in the strategic management process. (CO1, K2)

Or

- (b) Describe the stages involved in developing a strategic vision and differentiate between strategies and tactics. (CO1, K2)
- 17. (a) Discuss with examples of external opportunities and threats in a SWOT analysis for a technology company. (CO2, K2)

Or

- (b) Explain the different types of business policies and their respective functions within an organization. (CO2, K2)
- 18. (a) Evaluate the steps businesses can take to identify and acquire core competencies providing real word examples. (CO3, K1)

Or

(b) Examine how HR strategies can foster employee engagement and contribute to organizational success. (CO3, K1)

R2925

19. (a) Compare and contrast the strategic implementation process with strategic planning process. (CO4, K1)

Or

- (b) Illustrate how Shell's Directional Policy Matrix can guide strategic choices in a dynamic business environment. (CO4, K1)
- 20. (a) Evaluate the advantages and limitations of using EVA and MVA as financial performances metrics in strategic management. (CO5, K6)

Or

(b) Describe the key steps involved in strategic evaluation and control, highlighting their importance in the strategic management process. (CO5, K6)

R2925

M.B.A. DEGREE EXAMINATION, APRIL - 2025

Second Semester

Tourism Management

HUMAN RESOURCE MANAGEMENT

(CBCS - 2022 onwards)

		(0200 2022 022 022	<i>(12)</i>		
Tim	e : 3 F	Iours	Maximum: 75 Marks		
		Part A	$(10 \times 1 = 10)$		
	A	nswer all the following objectiv choosing the correct op			
1.		M aims to maximizeas organizations.	of employees as (CO1, K2)		
	(a)	Effectiveness			
	(b)	Economy			
	(c)	Efficiency			
	(d)	Performance			
2.		role of HR mar	nager involves record (CO1, K2)		
	(a)	Consultants	(001, 132)		
	` '				
	(b)				
	(c)	Service provider			
	(d)	Administrative expert			

3.	Ope	rative functions of HRM includes					
		(CO2, K4)					
	(a)	Procurement, development, compensation and motivation					
	(b)	Planning, organising and staffing					
	(c)	Job analysis, recruitment and selection					
	(d)	Personal management and industrial relation					
4.		easonable balance between demand and supply of our is necessary in (CO2, K4)					
	(a)	Job Analysis					
	(b)	Job Description					
	(c)	Recruitment					
	(d)	Human resource planning					
5.		is a hindrance to effective training. (CO3, K4)					
	(a)	Career planning workshop					
	(b)	Aggregate spending on training is inadequate					
	(c)	Mentoring					
	(d)	Career counselling					
6.		actual performance of an employee is measured in as of (CO3, K4)					
	(a)	Input and output					
	(b)	Efficiency and effectiveness					
	(c)	Returns to the organization					
	(d)	Business earned					
		2 R2926					

7.		helps to motivate an individual or a					
	grou	up to deliver understanding performance.	(CO4, K2)				
	(a)	Promotion scheme					
	(b)	Incentive scheme					
	(c)	Reward					
	(d)	Dearness allowance					
8.	Intr	insic rewards exclude	(CO4, K2)				
	(a)	Stock options					
	(b)	Participation in decision making					
	(c)	More responsibility					
	(d)	Interesting work					
9.	The	(CO5, K5)					
	(a)	Informing the head					
	(b)	Approaching labour court					
	(c)	Filing of written grievance					
	(d)	Approaching labour union					
10.		t formal grievances raised in the wo	rkplace are (CO5, K5)				
	(a)	Low pay					
	(b)	Harassment and bullying by managers					
	(c)	Dislike of individual managers					
	(d)	Employees attempting to resist being ma	anaged				
		3	R2926				

Part B

 $(5 \times 5 = 25)$

Answer all questions not more than 500 words each.

11. (a) Examine the qualities of good personnel manager. (CO1, K2)

Or

- (b) Explain the importance of human resources. (CO1, K2)
- 12. (a) Compare different types of selection tests. (CO2, K4)

Or

- (b) Interpret the functions of HRM with relevant examples. (CO2, K4)
- 13. (a) Distinguish various limitations of performance appraisal systems. (CO3, K4)

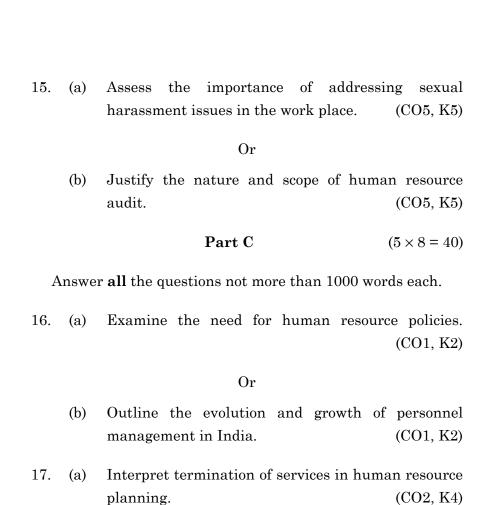
Or

- (b) Interpret different types of training methods. (CO3, K4)
- 14. (a) Compare financial and non-financial incentives. (CO4, K2)

Or

(b) Explain what is compensation criteria. (CO4, K2)

R2926



Or

Or

5

recruitment practices.

development.

training program.

(b)

(a)

(b)

18.

Explain in detail about various types of recent

Assess the various phases of human resource

Illustrate the development and implementation of

(CO2, K4)

(CO3, K4)

(CO3, K4)

R2926

19. (a) Classify various categories of compensation packages. (CO4, K2)

Or

- (b) Interpret and examine wage and salary administration. (CO4, K2)
- 20. (a) Assess current trends and issues in HRM. $({\rm CO5,\,K5})$

Or

(b) Evaluate the importance of grievance handling in the work place. (CO5, K5)

M.B.A. DEGREE EXAMINATION, APRIL - 2025.

Second Semester

Tourism Management

	TI	RAVEL AGENO	CY AND	TOUR OPERATION
		(CBCS	S - 2022	onwards)
Tim	e : 3 F	Hours		Maximum : 75 Marks
			Part A	$(10 \times 1 = 10)$
An	swer	_	objectiv correct	e type questions by choosing option.
1.		ch of the follow pany?	ing is an	off shoot of the Wells Fargo (CO1, K1)
	(a)	American expr	ess comp	oany
	(b)	Cox and Kings	\$	
	(c)	Thomsons		
	(d)	Balmer and La	aurie	
2.		en people travel	-	os of 15 or more persons it is (CO1, K1)
	(a)	FIT	(b)	GIT
	(c)	DIT	(d)	SIT
3.		erson four Swedenple of ———————————————————————————————————		ng for a holiday to India, is an wel. (CO4, K1)
	(a)	Inbound	(b)	Outbound
	(c)	Domestic	(d)	Heritage

4.	A Ma	anuel that is useful	for t	ravel agents is	(CO2, K1)
	(a)	WATA	(b)	WTM	
	(c)	YHAI	(d)	TIM	
5.	Club	Mahindra is an ex	ampl	e of	(CO3, K1)
	(a)	Pod hotels	-		
	(b)	Luxury vehicle			
	(c)	Timeshare vacation	n		
	(d)	Tour operators			
6.	Agod	la is an example of			(CO3, K1)
	(a)	Heritage destinati	on		
	(b)	Online travel ager	nt		
	(c)	Goan cuisine			
	(d)	Domestic tour ope	rator		
7.	An Lum	itinerary of Bo bini-Kushinagar-Si	_		
	(a)	Pilgrim circuit	(b)	Golden circuit	
	(c)	Buddhist circuit	(d)	Culture circuit	
8.	India	a's first planned eco	tour	ist destination wa	s (CO4, K1)
	(a)	Pichavaram	(b)	Sundarbans	
	(c)	Varkala	(d)	Thenmala	
9.	Penc for	h in Madhya Pr	ades	h in a destinat	ion known (CO5, K1)
	(a)	Wildlife tourism	(b)	Heritage tourism	L
	(c)	Rural tourism	(d)	Adventure touris	m
10.		ch of the following crombie and Kent?		nds is a subs	sidiary of (CO5, K1)
	(a)	SOTC	(b)	Cox and Kings	
	(c)	Make My trip	(d)	GOIBIBO	
			2		R2927

Part B

 $(5 \times 5 = 25)$

Answer all questions not more than 500 words each.

11. (a) Discuss the emergence of the earliest travel agencies. (CO1, K2)

Or

- (b) How has the travel trade evolved over the decades? (CO1, K2)
- 12. (a) How has MICE tourism grown into a major business sector? (CO2, K3)

Or

- (b) Evaluate the rules and regulations promulgated by IATA for approval of travel agencies. (CO2, K3)
- 13. (a) Prepare an itinerary for a 7 day tour in any state of South India. (CO3, K6)

Or

- (b) What are the popular travel abbreviations and terms used in itinerary planning? (CO3, K4)
- 14. (a) Explain how tour packages are classified. (CO4, K2)

Or

- (b) Discuss the tour packages offered by leading travel agencies. (CO4, K2)
- 15. (a) Evaluate the fundamentals of tour guiding. (CO5, K5)

Or

(b) Explain the categories of tour guides. (CO5, K3)

R2927

Part C

 $(5 \times 8 = 40)$

Answer all the questions not more than 1,000 words each.

16. (a) How have travel agencies evolved four the 20th to the 21st centuries? (CO1, K2)

Or

- (b) Discuss travel formalities that travel agents need to conveys to travellers. (CO1, K2)
- 17. (a) Explain how the travel agency business has diversified to include more services. (CO2, K4)

Or

- (b) What are the documents required to set up a full fledged travel agency? (CO2, K4)
- 18. (a) Highlight planning and travel components for FITs-GIT's and SIT's. (CO3, K5)

Or

- (b) Create a 14 day itinerary for a group of foreign visitors to popular tourist destinations of India. (CO3, K6)
- 19. (a) Explain the process of preparing a cost sheet. (CO4, K4)

Or

- (b) What is a package tour? Explain its components. (CO4, K4)
- 20. (a) What is the meaning of tour guide? How are tour guides appointed and licensed? (CO5, K4)

Or

(b) Analyse the duties and responsibilities of tour guides and escorts. (CO5, K4)

R2927

M.B.A. DEGREE EXAMINATION, APRIL - 2025

Fourth Semester

Tourism Management

MANAGERIAL ECONOMICS FOR TOURISM

(CBCS - 2022 onwards)

Tim	e:3 I	Hours		Maxim	um : 75 Marks	
			Part A		$(10 \times 1 = 10)$	
An	swer		ng objectiv	e type questions option.	s by choosing	
1.	with			e relief of stat political and _		
	(a)	social	(b)	chemical		
	(c)	economic	(d)	physical		
2.	economics is a branch of Economics that studies the economic effects of tourism activity. (CO2, K1)					
	(a)	Tourism	(b)	Political		
	(c)	Monetary	(d)	Macro		
3.	Price elasticity of demand is a measure demanded of a good change whe changes.					
	(a)	Market	(b)	Commodity		
	(c)	Demand	(d)	Supply		

4.				efers to the act of stripping (CO3, I	_		
	(a)	legal tender	(b)	legal notice			
	(c)	cash	(d)	coins			
5.	Dise	economies of	scale	occur when a busine (CO4, I			
	(a)	losses	(b)	expands			
	(c)	fails	(d)	develops			
6.				anction is a functional fo tionship between output a (CO4, I	ınd		
	(a)	input	(b)	outcome			
	(c)	production	(d)	represents			
7.		A exists when two companies dominate a market for a given product or service. (CO4, K1)					
	(a)	Monopoly	(b)	Duopoly			
	(c)	Oligarchy	(d)	Monarchy			
8.		fect competiti ntical		s when all companies s (CO3, I			
	(a)	saplings	(b)	clothes			
	(c)	products	(d)	grains			
9.	Tourist spending is the amount paid for the goods and service during (CO2, K1)						
	(a)	education	(b)	eating			
	(c)	voting	(d)	trips			
10.	Cult		s attract communi	tourists and promote over ities. (CO2, I			
	(a)	Profitability	(b)	Loss			
	(c)	Weight	(d)	Balance			
			2	R2928			

Part B $(5 \times 5 = 25)$ Answer all questions not more than 500 words each. 11. Give a brief account on the scope of management economics. (CO4, K3) OrState the significance of decision making. (CO4, K3) (b) 12. (a) Illustrate the Life Cycle Factors. (CO3, K2) Or Classify the elasticity of Tourism demand. (CO3, K2) (b) 13. (a) Outline the Economies of scale. (CO3, K2) Or (b) Write a note on cost reduction. (CO4, K3) 14. (a) What do you know about perfect competition? (CO2, K1) Or

(b) What is decontrol of pricing? (CO3, K1)

15. (a) Compare the costs and benefits of tourism to the community. (CO5, K5)

Or

(b) Examine Tax revenue. (CO5, K5)

R2928

Part C $(5 \times 8 = 40)$ Answer all questions not more than 1000 words each. 16. (a) Describe micro and macro economics. (CO2, K5) Or Compare the Fiscal and monetary policy. (CO3, K5) (b) 17. Elaborate on the growth of Tourism demand in (a) India. (CO4, K4) Or (b) Examine Demonetization and its impact on tourism. (CO3, K4) 18. (a) Describe the economies and diseconomies of scale. (CO4, K1) Or (b) Explain Homothetic production functions. (CO3, K3) 19. (a) Give a detailed analysis of Duopoly. (CO4, K2) Or (b) Write an evaluation on pricing and discrimination. (CO5, K5) 20. Elaborate on the Economic impact of Tourism. (a) (CO3, K6) Or(b) Examine the costs and benefits of tourism.(CO4, K6)

R2928

M.B.A. DEGREE EXAMINATION, APRIL – 2025.

Fourth Semester

Tourism Management

TRAVEL MEDIA AND PUBLIC RELATION

(CBCS - 2022 onwards)

Answer **all** the following objective type questions by choosing the correct option.

- 1. Travel magazine plays an important role ———. (CO1, K1)
 - (a) To enhance and attract tourist
 - (b) To entertain the tourist
 - (c) To influence the tourist
 - (d) To educate the tourist
- 2. What is an anthology?

(CO1, K1)

- (a) A published collection of poems
- (b) An unpublished article
- (c) A secret message
- (d) A file meant for official work
- 3. Creating a storyboard of video programme is usually at ______. (CO2, K1)
 - (a) Production stage
 - (b) After the shoot
 - (c) Pre-production stage
 - (d) Scripting state

, ,	Increase in intern	net us	sers	
(b)	Increase in mobil	e pho	ne users	
(c)	Increases in digit	al cor	ntent consumpt	ion
(d)	All the above			
Tra	velogue is genre of			(CO3, K2)
(a)	Bibliography	(b)	Literature	
(c)	Poetry	(d)	Criticism	
Wh	at is the objective o	f trav	el writing	(CO3, K2)
(a)	Sharing travel ex	perie	nce	
(b)	Educate people a	bout o	other culture	
(c)	Express your point	nt of v	view about a de	stination
(d)	All the above			
	ss release, sponsors	ship, s	special went an	
par		<i>a</i> >	A 1	(CO4, K2)
(a)	Direct marketing		Advertising	
(c)	Sales promotion	(d)	Public relatio	ns
	at does CSR star ations?	nd fo	or in the cont	text of public (CO4, K2)
(a)	Corporate social	respoi	nsibility	
(b)	Customer satisfa	ction	report	
(c)	Community supp	ort re	esources	
(d)	Crisis solutions a	nd re	covery	
Wh	ich genre of photog	raphy	involves shooti	ing products (CO5, K2)
	Macro photograp	hy		, , ,
(a)	•	-		
(a) (b)	Wildlife photogra	.phy		
	Wildlife photogra Commercial phot		ohy	

(CO5, K2) 16 mm (b) 35 mm 70 mm (d) 50 mm Part B (5 × 5 = 25)	(a)
Part B $(5 \times 5 = 25)$	(0)
,	(c)
swar all quarties and more than 500 words and	
swer all questions not more than 500 words each.	Ansv
What are the different types of travel writing. (CO1, K1)	1. (a)
Or	<i>a</i> >
Write the importance of reading a travelogue. (CO1, K1)	(b)
Explain the types of information sources required in the tourism industry. (CO2, K1) Or	2. (a)
Describe the role of television programs in promoting tourism in India. (CO2, K1)	(b)
Innovative strategies are the key elements for tourism business please comment on this statement. (CO3, K2)	3. (a)
Or	<i>a</i> >
Which recent advancements is technology have brought about the most substantial transformation in the tourism? (CO3, K2)	(b)
Write a note on types of media used by PR.	4. (a)
(CO4, K2)	
Or Discuss the components of public relations.	(b)
(CO4, K2)	(D)
Outline the role of photography as a marketing communication tool used by the markets to promote a destination. (CO5, K2)	5. (a)
Or	(l-)
Explain in detail, what a pixel is and its significance in digital photography. (CO5, K2)	(b)
3 R2929	

10.

Answer **all** questions not more than 1,000 words each.

16. (a) What marketing strategy will be adopted to promote a coffee table book to the target audience? (CO1, K1)

Or

- (b) What are the key elements of a travel magazine? (CO1, K1)
- 17. (a) Give a detailed account of the steps involved in creating a tour script that will improve the target audience. (CO2, K1)

Or

- (b) Explain in detail how the experience of a virtual reality tour influences a tourist's decision to visit a place. (CO2, K1)
- 18. (a) Explain in detail the technological innovations and their impact on the travel and tourism industry.

 (CO3, K2)

Or

- (b) What are the innovative concepts in the tourism industry? How do they play a role in narrative storytelling? (CO3, K2)
- 19. (a) What are public relations and why are they important? Give a detailed account. (CO4, K2)

Or

- (b) Give a detailed account of the impact of public relations in tourism. (CO4, K2)
- 20. (a) Give a detailed account on the importance of photography in tourism. (CO5, K2)

 O_1

(b) Explain in detail the necessary skills for becoming a travel photography. (CO5, K2)

R2929

M.B.A. DEGREE EXAMINATION, APRIL - 2025

Fourth Semester

Tourism Management

ENTREPRENEURIAL INNOVATIONS IN TOURISM

(CBCS - 2022 onwards)

Time: 3 Hours Maximum: 75 Marks

Part A $(10 \times 1 = 10)$

Answer **all** the following objective type questions by choosing the correct option.

- 1. A solo entrepreneur is one who: (CO1, K1)
 - (a) Faces the full risks of the enterprise
 - (b) Usually is personally connected to the employees
 - (c) Is in full control of the enterprise
 - (d) All of the above
- 2. A business idea for a product becomes an entrepreneurial opportunity when (CO1, K1)
 - (a) You have completed market research which shows that people enjoy your product
 - (b) There are people who are willing to pay for it, you have be capacity to make it and there is not much competition
 - (c) You can see that several people are already running such businesses
 - (d) You are passionate about the product

3. Entrepreneurship in tourism is attractive because:

(CO2, K1)

- (a) Skills are necessary, but not time-consuming or expensive to learn
- (b) The need for investment of money to start a business is higher than other fields
- (c) The skills needed are highly specialized and require years of learning
- (d) Individuals with the necessary skills are very rare to find
- 4. The central and state governments are interested in promoting tourism entrepreneurship because: (CO2, K1)
 - (a) Tourism businesses generally require less investment and bring quicker returns and thus help create employment
 - (b) Tourism businesses are easy to run and therefore create employment
 - (c) Tourism can lead to expansion of menta horizons and is a way to promote education
 - (d) Tourism businesses are suitable for those who want to travel and promote culture
- 5. A business plan is helpful because: (CO3, K1)
 - (a) The executive summary is alone enough to understand the business
 - (b) You cannot take advantage of a business opportunity unless you have a full business plan written down
 - (c) It helps clarify issues, plan ahead and raise funds
 - (d) You are sure to achieve all the targets mentioned in the business plan

R2930

- 6. A pre-feasibility study shows an entrepreneur (CO3, K1)
 - (a) The way to make a product
 - (b) Places such as banks and other institutions which will offer loans
 - (c) The customers who may not purchase his product
 - (d) If he is likely to earn enough profits to justify going in a business
- 7. Market research for entrepreneurship should aim at (CO4, K2)
 - (a) Setting up stalls to sell your product
 - (b) Reading books related to your product
 - (c) Watching interviews with people who may become customers
 - (d) Understanding customer need, motivations and buying behaviour
- 8. Bootstrapping means raising financial resources from (CO4, K1)
 - (a) Suppliers in the form of credit
 - (b) Other people in return for equity
 - (c) Own savings and resources
 - (d) Banks loans
- 9. A 'sick' business unit is one (CO5, K1)
 - (a) Which has made losses for five years consecutively
 - (b) Which has made losses greater than its net worth in the last financial year
 - (c) Which has made losses greater than its net worth for five years
 - (d) Which has made losses for the last financial year

R2930

10. Monitoring your tourism business is important because (CO5, K1) Younger customers change preferences quickly and (a) one should be aware of what they prefer (b) Successful entrepreneurs are aware of what is what is happening among Customers and employees One should always adopt the latest technology in (c) order to make money All the above (d) Part B $(5 \times 5 = 25)$ Answer all the questions not more than 500 words each. 11. (a) Distinguish the types of entrepreneurs. (CO1, K2) Or Compare and contrast the pros and cons of (b) entrepreneurship as a career opportunity. (CO1, K2) Examine the role of family and society in 12. (a) entrepreneurship with special reference to tourism. (CO2, K2) Or (b) Examine the various elements of the business environment which are important for entrepreneurship. (CO2, K4)

Examine the importance of the business plan for

Distinguish between pre-feasibility studies and

Or

4

(CO3, K4)

(CO3, K4)

R2930

13.

(a)

(b)

business success.

business plans.

14. (a) Examine the importance of small-scale industries in the development of the Indian economy. (CO4, K2)
Or
(b) Discuss the challenges faced in managing tourism start-ups. (CO4, K6)

15. (a) Construct a framework for evaluating a tourism business. (CO5, K6)

Or

(b) Elaborate on the necessity of and frame work for promotion for tourism enterprises. (CO5, K6)

Part C $(5 \times 8 = 40)$

Answer all the questions not more than 1000 words each.

16. (a) Explain the major entrepreneurial opportunities, problems, trends in tourism today. (CO1, K2)

Or

- (b) Summarize the skills needed or success in entrepreneurship. Illustrate with examples from tourism. (CO1, K2)
- 17. (a) Outline the major state and central government policies and support services relevant to entrepreneurs in tourism. (CO2, K2)

Or

(b) Examine the factors involved in the management of international tourism businesses. (CO2, K4)

R2930

18. (a) Examine the various elements of a business plan. (CO3, K4)

Or

- (b) Distinguish between the various source for products in tourism. (CO3, K4)
- 19. (a) Illustrate the process and importance of marketing research in entrepreneurship with examples from tourism. (CO4, K2)

Or

- (b) Distinguish between the various stages involved in planning operations in tourism entrepreneurship.

 (CO4, K2)
- 20. (a) Discuss the ways of preventing sickness in a business a tit with reference to tourism. (CO5, K6)

Or

(b) Discuss some of the recent innovations in tourism business management. (CO5, K6)

Sub. Code 645404

M.B.A. DEGREE EXAMINATION, APRIL - 2025

Fourth Semester

Tourism Management

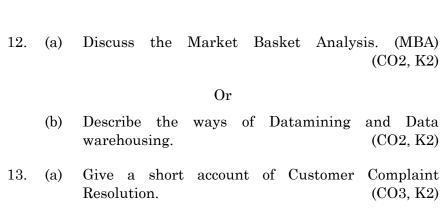
CUSTOMER RELATIONSHIP MANAGEMENT

(CBCS - 2022 onwards)

		•		•	
Time	e:3 H	Iours		Maxim	um : 75 Marks
		Pa	art A		$(10 \times 1 = 10)$
Ans	swer <i>a</i>	all the following o		e type question option.	s by choosing
1.	The	first stage in the	custon	ner life cycle is	
					(CO1, K2)
	(a)	Acquisition	(b)	Reaching	
	(c)	Retention	(d)	Conversion	
2.	word	value that is obtained of mouth through the control of the control	ugh w	hich one can	_
	(a)	Customer Frequ	ency V	alue	
	(b)	Customer Lifetin	me Val	ue	
	(c)	Customer Click	throug	h Value	
	(d)	Customer referr	al valu	e	

3.		nnology such as AI and chatbots, contribute to CRM in the tourism sectors? (CO2, K2)
	(a)	Reducing customer interactions
	(b)	Eliminating customer feedback
	(c)	Providing personalized recommendation
	(d)	Increasing manual processes
4.		dendrogram tool is a tool used in CRM in conjuction which of there methodologies? (CO2, K2)
	(a)	Discriminant analysis
	(b)	Cluster analysis
	(c)	Regression
	(d)	Pareto analysis
5.	Kotl vari	ler referred tocharacteristic as ability. (CO3, K2)
	(a)	Homogeneity (b) Inseperability
	(c)	Intangibility (d) Heterogeneity
6.		ding a long-term customer relationship is the nary focus of customer service in
	(a)	Relationship Marketing
	(b)	Product Marketing
	(c)	Marketing Segmentation
	(d)	Social Marketing
7.	Exp	and SFM. (CO4, K2)
	(a)	Sales Field Allocation
	(b)	Sales Field Audit
	(c)	Sales Fronted Audit
	(d)	Sales Force Automation

8.	CRM		o customer
	beha	viour and sales performances.	(CO4, K2)
	(a)	Customer interaction	
	(b)	Employee performance	
	(c)	Analytics and reporting	
	(d)	Competition strategies	
9.		skill is a process of information	on flow from
	one p	person to another.	(CO5, K3)
	(a)	Interpersonal	
	(b)	Communication	
	(c)	Emotional Intelligence	
	(d)	Negotiation	
10.	deliv	enables to understand all instrer work that satisfies requirements.	itutions and (CO5, K3)
	(a)	Good listening (b) Reliability	
	(c)	Empathy (d) Emotional Intel	lligence
		Part B	$(5 \times 5 = 25)$
	Ansv	ver all questions not more than 500 word	ls each.
11.	(a)	State the importance of customer management in Hospitality and Aviati	-
		Or	
	(b)	Give an outline on Customer Measurement.	Satisfaction (CO1, K2)
		3	R2931
		•	



Or

- (b) Classify the 4-step process in dealing with irate customer. (CO3, K2)
- 14. (a) Mention and explain the channels of Product Distribution. (CO4, K2)

Or

- (b) State the popular strategies in marketing mix in services. (CO4, K2)
- 15. (a) Identify the significance of grooming in service industry such as tourism. (CO5, K3)

Or

(b) List out the telephonic techniques to be practised in the service industry. (CO5, K3)

Part C $(5 \times 8 = 40)$

Answer all questions not more than 1000 words each.

16. (a) Explain the importance of customer feedback in shaping the customer experience and improving service delivery. (CO1, K2)

Or

R2931

- (b) Compare and contrast different customer feedback mechanism highlighting their advantage and limitations. (CO3, K2)
- 17. (a) Define data warehousing and data mining and explain how these concepts are applied in CRM. (CO2, K2)

Or

- (b) Discuss the significance of effective customer complaint resolution in maintaining customer satisfaction. (CO1, K2)
- 18. (a) Discuss the challenges and strategies involved in balancing demand and capacity in service industries. (CO2, K2)

Or

- (b) Outline strategies for dealing with irate customer and turning negative experiences into positive one. (CO3, K2)
- 19. (a) Evaluate the factors influencing pricing decisions in service industries and their impact on customer perceptions. (CO4, K2)

Or

(b) Explain the concept of the service products and how it differs from tangible products in the marketing mix. (CO4, K2)

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20. (a) Outline specific telephone technique that contribute to effective communication and customer satisfaction. (CO5, K3)

Or

(b) Illustrate how a well crafted greeting contributes to creating a positive first impression customer interactions. (CO5, K3)

Sub. Code 645505

M.B.A. DEGREE EXAMINATION, APRIL - 2025

Fourth Semester

Tourism Management

Elective – TOURGUIDE AND SERVICES

(CBCS – 2022 onwards)

		(CBCS - 2022 on	waras)
Tim	ie : 3 F	Hours	Maximum : 75 Marks
		Part A	$(10 \times 1 = 10)$
A	nswer	all the following objective quantum correct option	
1.		guides are mostly	seen in America and are
	free	-lanced.	(CO1, K1)
	(a)	Step-on	
	(b)	Step-in	
	(c)	Step-off	
	(d)	Step-down	
2.	Exp	ansion of GIT is	(CO2, K2)
	(a)	Grand Inclusive Tour	
	(b)	Great Independent Tour	
	(c)	Group Inclusive Tour	
	(d)	Group Independent Tour	

A to	our guide is also kno	own a	.s	(CO1, K1)
(a)	Traveller	(b)	Visitor	
(c)	Tour leader	(d)	Instructor	
Mar	nallapuram monun	nents	are	(CO1, K1)
(a)	Natural sites			
(b)	Museum sites			
(c)	Entertainment si	tes		
(d)	World heritage sit	tes		
Exp	ansion of RLG is		·	(CO2, K1)
(a)	Random level gui	de		
(b)	Regional level gui	de		
(c)	Regular level guid	de		
(d)	Rational level gui	de		
	is a cultu	ıral v	vorld heritage sit	te included in
the	year 2023.			(CO2, K1)
(a)	Himalayas			
(b)	Santiniketan			
(c)	Nalanda Universi	ty		
(d)	Deccan Plateau			
	is an exar	nple	of niche tourism.	(CO3, K1)
(a)	Cultural tourism	(b)	Holidays	
(c)	Pilgrimage	(d)	Dark tourism	
		2		R2932
	(a) (c) Man (a) (b) (c) (d) Exp (a) (b) (c) (d) the (a) (b) (c) (d)	(a) Traveller (c) Tour leader Mamallapuram monum (a) Natural sites (b) Museum sites (c) Entertainment sit (d) World heritage sit Expansion of RLG is (a) Random level guid (b) Regional level guid (c) Regular level guid (d) Rational level guid the year 2023. (a) Himalayas (b) Santiniketan (c) Nalanda Universit (d) Deccan Plateau is an exantain (a) Cultural tourism	(a) Traveller (b) (c) Tour leader (d) Mamallapuram monuments (a) Natural sites (b) Museum sites (c) Entertainment sites (d) World heritage sites Expansion of RLG is	(c) Tour leader (d) Instructor Mamallapuram monuments are

8.	The	expansion of IA	ATA is	·	(CO3, K1)
	(a)	International	Travel A	ssociation	
	(b)	Indian Air Tra	ansport A	Association	
	(c)	International	Air Tran	sport Associat	ion
	(d)	Indian Air Tra	avel Asso	ciation	
9.					portant tool for ticular subject. (CO4, K1)
	(a)	Log book			
	(b)	Hand book			
	(c)	Calender book	S		
	(d)	Rough book			
10.	tour		_		refers to how a recovers from (CO5, K1)
	(a)	Crisis	(b)	Business	
	(c)	Time	(d)	Event	
			Part B		$(5 \times 5 = 25)$
A	Answe	er all the questi	ons not r	nore than 500	words each.
11.	(a)	Discuss the	various	categories o	f tour guides. (CO1, K4)
			Or		
	(b)	Bring out the	role of t	our guide as	a commentator. (CO1, K4)
			3		R2932

12. Describe the responsibilities of a tour guide in (a) (CO2, K4) making pre trip arrangements. Or(b) List out the various types of leadership styles in tour guiding. (CO3, K2) 13. (a) What is the role of a tour guide as a public relations officer? (CO2, K2) Or Examine the safety and security measures to be (b) undertaken during a guided tour. (CO3, K4) 14. (a) Identify the characteristics of an urban site. (CO4, K3) Or (b) Examine training the staff for interpretation in tour (CO4, K4) guiding. 15. (a) Summarise the basic essentials of grooming in tour guiding. (CO2, K3) Or (b) Explain the importance of communication skills for (CO2, K2) a tour guide. R2932 4

Part C $(5 \times 8 = 40)$

Answer all the questions not more than 1000 words each.

16. (a) Outline the meaning and scope of tour guiding. (CO1, K5)

Or

- (b) List out the roles and responsibilities of a tour guide. (CO1, K4)
- 17. (a) Prepare an itinerary for 5 days and 6 nights to Singapore with senior citizens as your clients. (CO3, K6)

Or

- (b) Outline the importance of personality development and etiquette in tour guiding. (CO1, K5)
- 18. (a) Describe the challenges faced by tour guides. (CO2, K2)

Or

- (b) Discuss the various sources of professional assistance in tour guiding. (CO5, K2)
- 19. (a) Compare and contrast a tour guide and a tour manager. (CO5, K5)

Or

(b) What is an itinerary? Summarise the types of itineraries. (CO1, K5)

R2932

20. (a) Enlist the duties of a tour guide after the completion of a tour. (CO3, K3)

Or

(b) Point out the various evaluation technique in tour guiding. (CO3, K3)

Sub. Code 645508

M.B.A. DEGREE EXAMINATION, APRIL - 2025

Fourth Semester

Tourism Management

Elective : CRISIS AND DISASTER MANAGEMENT IN TOURISM

(CBCS - 2022 onwards)

Time: Three Hours Maximum: 75 Marks

Part A $(10 \times 1 = 10)$

Answer **all** the following objective type questions by choosing the correct option.

- 1. In disaster management, mitigation measures involves —————. (CO1, K1)
 - (a) Military action and administration
 - (b) Governmental action and administration
 - (c) NGO action and administration
 - (d) Community action and administration
- 2. High vulnerability and high hazard are associated with ______. (CO1, K1)
 - (a) Medium disaster risk
 - (b) Low disaster risk
 - (c) High disaster risk
 - (d) Peak disaster risk
- 3. Vulnerability analysis comes in mitigation part of the ——— management cycle. (CO2, K5)
 - (a) Disaster
- (b) Risk
- (c) Economic
- (d) Crisis

(a) (b) (c) (d)	2009 2010 2016					
(a) (b) (c)	2010					
(a) (b)						
(a)	0000					
	2005					
The Disaster Management Act was passed in the year (CO5, K4)						
(d)	Total number of	of people	e affected			
(c)	Number of hote					
(b)	Popularity of th					
(a)	Economic value					
The	The level of risk of a disaster depends on ————. (CO4, K2)					
(d)	All continents					
` '	United States of	of Ameri	ica			
` '	Asia					
` /	Australia					
resp in –	United Nations disaster management teams are responsible for solving problems resulting from disaster in —————. (CO4, K2)					
(c)	Risk	(d)	Disaster			
	Hazard	, ,	Vulnerability			
like disa	munity structure ly to be damag ster.	ged by	the impact of			
			as the extent			
(c)	SDRF	(d)	CMDA			
(a)	NDRF	(b)	NDMA			
	ch of the followingsaster managem			pex authority (CO3, K5)		
	Recovery	(d)	Preparedness			
(c)	Response	(b)	Construction			
(a) (c)				(CO2, K5)		

	(a)(b)(c)(d)	Emergency responses Government agencies Pre-disaster planning Damage assessment	
	(u)	Damage assessment Part B	$(5 \times 5 = 25)$
1	Answe	er all the questions not more than 500 w	ords each.
11.	(a)	Define crisis and its types. Or	(CO1, K1)
	(b)	How challenges during a crisis can be a	nanaged? (CO1, K1)
12.	(a)	Explain prevention of crisis in tourism	business. (CO2, K5)
		Or	
	(b)	Determine the need for preparation for tourism destinations.	or disaster in (CO2, K5)
13.	(a)	Explain natural disasters and its effect	s on tourism. (CO3, K5)
		Or	
	(b)	Evaluate the steps to be taken for disas	ster recovery. (CO3, K5)
14.	(a)	Outline the ways to promote sustain Or	able tourism. (CO4, K2)
	<i>a</i> >		
	(b)	Write short notes on techniques earthquake.	to prevent (CO4, K2)
15.	(a)	Interpret the effects of disasters business. Or	on tourism (CO5, K4)
	(b)	Examine the strategic issues of crisis in tourism sector.	and disaster (CO5, K4)
		3	R2933

Part C

 $(5 \times 8 = 40)$

Answer all the questions, not more than 1000 words each

16. (a) List out the reasons for the need for proactive approach to crisis management planning. (CO1, K1)

- (b) Describe the various challenges in crisis management. (CO1, K1)
- 17. (a) Determine the importance of response to crisis in the tourism industry. (CO2, K5)

Or

- (b) Evaluate the need for effort to recover from the crisis to improve tourism with examples. (CO2, K5)
- 18. (a) Determine the challenges involved in prevention of crisis in the tourism business. (CO3, K5)

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- (b) Justify the importance of disaster recovery and management. (CO3, K5)
- 19. (a) Write an essay on impact of natural disasters on tourism industry. (CO4, K2)

Or

- (b) Explain the effects of disaster planning and management on tourism industry. (CO4, K2)
- 20. (a) Examine in detail about the tourism behaviour during crisis and disasters. (CO5, K4)

Or

(b) Give a detailed account on managing disaster and crisis based on the government policies. (CO5, K4)

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